



WALES AUDIT OFFICE
SWYDDFA ARCHWILIO CYMRU

Archwilydd Cyffredinol Cymru
Auditor General for Wales

2017 Audit Plan – **Wrexham County Borough Council**

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2017 Audit Plan

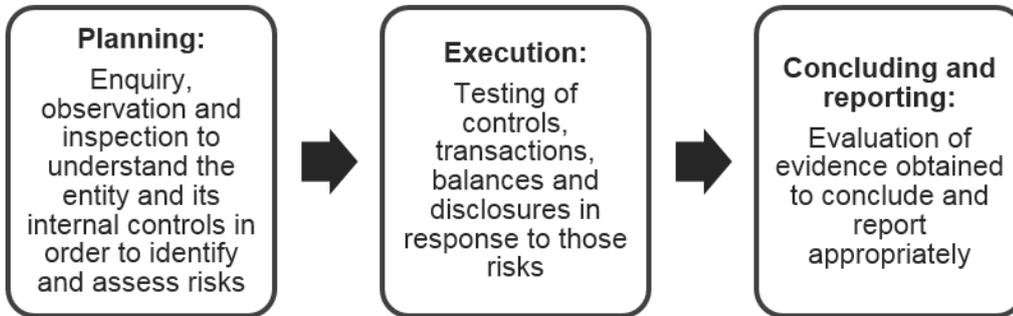
Summary

- 1 As your external auditor, my objective is to carry out an audit which discharges my statutory duties as Auditor General and fulfils my obligations under the Public Audit (Wales) Act 2004, the Local Government (Wales) Measure 2009 (the Measure), the Local Government Act 1999, and the Code of Audit Practice, namely to:
 - examine and certify whether your financial statements are 'true and fair';
 - assess whether you have made proper arrangements for securing economy, efficiency and effectiveness in the use of resources;
 - audit and assess whether you have discharged duties and met requirements of the Measure; and
 - undertake studies to enable me to make recommendations for improving economy, efficiency and effectiveness or for improving financial or other management arrangements.
- 2 The purpose of this plan is to set out my proposed work, when it will be undertaken, how much it will cost and who will undertake it.
- 3 There have been no limitations imposed on me in planning the scope of this audit.
- 4 My responsibilities, along with those of management and those charged with governance, are set out in [Appendix 1](#).

Audit of accounts

- 5 It is my responsibility to issue a certificate and report on the financial statements which includes an opinion on their 'truth and fairness'.
- 6 I also consider whether or not Wrexham County Borough Council (the Council) has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources and report by exception if the Annual Governance Statement does not comply with requirements.
- 7 [Appendix 1](#) sets out my responsibilities in full.
- 8 The audit work I undertake to fulfil my responsibilities responds to my assessment of risks. This understanding allows me to develop an audit approach which focuses on addressing specific risks whilst providing assurance for the financial statements as a whole. My audit approach consists of three phases as set out in [Exhibit 1](#).

Exhibit 1: my audit approach



9 The risks to my audit of your financial statements are set out in [Exhibit 2](#) along with the work I intend to undertake to address them.

Exhibit 2: financial audit risks

Financial statements risk	Proposed audit response
The risk of management override of controls is present in all entities. Due to the unpredictable way in which such override could occur, it is viewed as a significant risk in accordance International Standard on Auditing (ISA) 240.	We will: <ul style="list-style-type: none"> • test the appropriateness of journal entries and other adjustments made in preparing the financial statements; • review accounting estimates for biases; and • evaluate the rationale for any significant transactions outside the normal course of business.
The level of income received by the Council means that there is an inherent risk of material misstatement due to fraud in revenue recognition and as such is treated as a significant risk in accordance with ISA 240.	We will review the design and test the operation of controls in the systems relating to: <ul style="list-style-type: none"> • treasury management • grant income • other income sources
Risk that the Council’s key financial systems and controls are not designed or operating effectively to prevent and detect material misstatements in the financial statements.	We will review the key controls to support the production of accurate accounts, including the main accounting system and closedown procedures.

Financial statements risk	Proposed audit response
<p>Risks related to preparation of the accounts:</p> <ul style="list-style-type: none"> • risk of material misstatement arising from changes to CIPFA's Code of Practice (CIPFA's Code) on Local Authority Accounting in the presentation and restatement of the 'Comprehensive Income and Expenditure Account' and 'Movement in Reserves Statement' and a requirement to prepare the new 'Expenditure and Funding analysis'; • there is a risk of material misstatement in the financial statements arising from the Council's rolling programme of revaluing Property Plant and Machinery (fixed assets) including Council dwellings, smallholdings and other land and buildings; • risk of material misstatement in the financial statements arising from error or omission of transactions, balances and disclosure; and • risk of material misstatement in the financial statements arising from the accounting for gross income and expenditure and allocation of internal costs. 	<p>We will:</p> <ul style="list-style-type: none"> • review the new reporting requirements and the restated Comprehensive Income and Expenditure Account, to ensure that they comply, in all material respects, with the CIPFA Code. We will do this at an early stage of the audit by reviewing the Council's proposed new format to the accounts. • assess the rolling revaluation programme to ensure it has been conducted in line with accounting policies; and that it is, in all material respects, accurately reflected in the financial statements. • undertake a programme of audit testing to address risks identified as part of our planning work and review of the draft financial statements. • consider the accounting treatment and disclosure of gross income and expenditure to ensure that issues identified previously have now been addressed.
<p>The preparation of the Statement of Accounts will involve the estimation of a number of account figures such as provisions for the Council's liabilities (eg pay claims, legal disputes).</p>	<p>We will review:</p> <ul style="list-style-type: none"> • the annual assessment made by officers of the basis on which estimates are made and revised in line with the latest information, including progress with the determining liabilities; and • documentation held to support estimates derived and judgements made, and refer to papers provided in support of them. <p>We will also ensure that appropriate accounting and disclosure requirements are included within the financial statements.</p>

Financial statements risk	Proposed audit response
<p>We have identified a number of disclosures as being material by nature. These include the disclosure of Related Parties and the Remuneration note. There is also a risk that exit packages paid by the Council do not fully comply with the requirements of CIPFA's Code and Council policy are also considered sensitive by nature.</p>	<p>We will design detailed testing to obtain the required assurance that disclosures identified as material by nature have not been misstated.</p>

- 10 I do not seek to obtain absolute assurance on the truth and fairness of the financial statements and related notes, but adopt a concept of materiality. My aim is to identify material misstatements, that is, those that might result in a reader of the accounts being misled. The levels at which I judge such misstatements to be material will be reported to the Audit Committee and the Council prior to completion of the audit.
- 11 For reporting purposes, I will treat any misstatements below a 'trivial' level (5% of materiality) as not requiring consideration by those charged with governance and therefore I will not report them.
- 12 My fees are based on the following assumptions:
- information provided to support the financial statements is timely, to the quality expected and has been subject to quality assurance review;
 - appropriate accommodation and facilities are provided to enable my audit team to deliver the audit in an efficient manner;
 - all appropriate officials will be available during the audit;
 - you have all the necessary controls and checks in place to enable the Responsible Financial Officer to provide all the assurances that I require in the Letter of Representation addressed to me; and
 - Internal Audit's planned programme of work is complete and management has responded to issues that may have affected the financial statements.
- 13 In addition to my responsibilities in respect of the audit of the Council's statutory financial statements set out above, I am also required to certify a return to the Welsh Government which provides information about the Council to support preparation of Whole of Government Accounts.

Certification of grant claims and returns

- 14 I have been requested to undertake certification work on the Council's grant claims and returns as set out in [Appendix 2](#).
- 15 My audit fee for this work is set out in [Exhibit 7](#).

Overall issues identified

- 16 [Exhibit 3](#) summarises the more significant and/or recurring issues I identified when undertaking grant certification work in 2015-16.
- 17 The Council also participated in a grants 'outcomes pilot' on Welsh Government grants for the 2015-16 financial year, one of only two pilot sites in Wales to test the feasibility of a new outcomes approach. It took account of how both the Welsh Government and the Auditor General wish to improve the value and impact of certification work by moving auditors' efforts away from transaction testing and towards consideration of the activities to be delivered by the funding.

Exhibit 3: overall issues relating to grant claim and return certification

Qualified grant claims and returns qualified in 2015-16
<p>In 2015-16 we audited three returns of which only the Housing Benefits Subsidy return being qualified. The key issues resulting in qualification of the Housing Benefits Subsidy return arose due to inaccuracies in the calculation and processing of housing benefits and ensuring sufficient supporting evidence was retained by the Council.</p> <p>We concluded our work on the 'outcome pilot' in January 2017 and reported our findings to the Welsh Government and the Head of Finance. The Wales Audit Office and the Council contributed to a meeting with Welsh Government on 24 January 2017, reflecting on the pilot project with the intention of further developing the approach in 2016-17.</p>
Effectiveness of grant coordination arrangements
<p>The Council has effective grants coordination arrangements. An action plan has been agreed with the Council's to help address the issues arising from our audit of the Housing Benefits Subsidy return.</p>

Issues related to specific grant claims and returns

- 18 In addition to the overall issues identified above, I summarise the more significant issues I have identified relating to individual grant claims and returns in [Appendix 2](#).

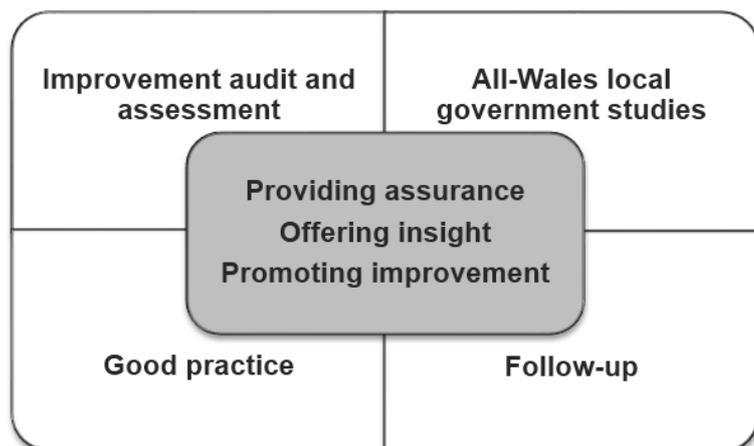
Other work undertaken

- 19 You will be aware that the CIPFA/LASAAC Local Authority Accounting Code Board (Code Board) has deferred the planned move to measuring the local authority highways network asset at depreciated replacement cost. The Code Board will consider whether the central Gross Replacement Cost rates and central assurance processes will be delivered in a timely manner to enable successful implementation in 2017-18 at its meeting in March 2017. The requirements will be introduced in the 2017-18 Code.
- 20 Any required additional audit work in relation to the highways network asset cannot be contained within existing fees. The additional audit cost will be agreed based on the quality of the council's systems and records and the availability of central assurances. I anticipate that the additional fees related to the highways network asset will be reflected in the audit fee for 2017-18.
- 21 It will however be important for authorities to maintain their momentum in preparing for this significant change and may wish to engage with their external auditor as they make progress. I will discuss with you the scope of any additional preparatory work required in 2017 and any additional audit fee for such work.

Performance audit

- 22 The components of my performance audit work are shown in [Exhibit 4](#).

Exhibit 4: components of my performance audit work



- 23 Local government in Wales is going through an unprecedented period of change. Austerity continues to bite, audited bodies were required to adopt the principle of sustainable development from April 2016, and local government reform remains under consideration.
- 24 For 2017-18 the Measure will still be in place, and I will still need to examine whether authorities will meet their duty to make arrangements for continuous improvement. The challenge for me in these uncertain times is to balance my existing, new and proposed statutory duties with the need to continue to undertake meaningful, risk-based and proportionate audits and assessments.
- 25 During 2016 I consulted with public service bodies on how I can best discharge my various duties whilst striking the most appropriate balance and adding value by:
- providing assurance on the governance and stewardship of public money and assets;
 - offering insight on the extent to which resources are used wisely in meeting people's needs; and
 - identifying and promoting ways by which the provision of public services may be improved.
- 26 In addition to the annual programme of audit and assessment work, the Wales Audit Office also undertakes a programme of local government studies. This work is included within the Wales Audit Office estimates for funding from the Welsh Consolidated Fund and not local fees. **Exhibit 5** summarises the present position on the current programme of studies. These studies primarily lead to a national report augmented by good practice and shared learning outputs rather than by local reports. Local findings, where relevant, will be captured in improvement assessment work and reported in annual improvement reports depending on the timing and the focus of conclusions.

Exhibit 5: local government studies

Study	Status
2015-16 studies	
Community Safety	Published October 2016
Income Generation and Charging	Published November 2016
Council Funding of Third Sector Services	Published January 2017
2016-17 studies	
How Local Government Manages Demand	Fieldwork
Strategic Commissioning	Fieldwork
Improving Well-being through Housing Adaptations	Fieldwork

27 Taking all these factors into consideration, my 2017-18 programme of work will comprise:

Exhibit 6: performance audit programme

Performance audit programme	Brief description
Improvement audit and assessment work including: <ul style="list-style-type: none"> • improvement planning and reporting audit • follow-up of local and national proposals for improvement/ recommendations • local risk-based projects – TBC • Annual Improvement Report 	<ul style="list-style-type: none"> • basic certification of improvement plan and annual report • follow-up review of a sample of local and national proposals for improvement/ recommendations • project briefs will be shared prior to commencement of project work • summary of performance audit work undertake in the year
Well-being of Future Generations baseline assessment	The Year One Commentary: We will gather evidence on how the 44 bodies are beginning to respond to the requirements of the WFG Act and identify examples of notable emerging practice. The work will be designed to support improvement and inform future audit work under the Act.
Well-being of Future Generations (WFG) baseline assessment	This review will examine the impact of the WFG Act on the work of scrutiny committees, including PSB scrutiny, facilitating improvement and the sharing of good practice.
Public Service Boards Scrutiny review	Building on work undertaken on the Addressing Dependency and Demand Local Government Study, this project will test the service-user interface at all authorities. The review will evaluate what it feels like (as a member of the public) to deal with council services, involving a selection of services and scenarios.

28 The performance audit projects included in last year’s Audit Plan, which are either still underway or which have been substituted for alternative projects in agreement with you, are set out in [Appendix 3](#).

Fee, audit team and timetable

Fee

- 29 The Wales Audit Office does not generate profits on fees. Legislation requires that the fees charged may not exceed the full cost of exercising the function to which the fee relates. The fee rates are set at a level to recover that full cost. My fee rates have been held static for 2017 and my audit teams will continue to look for efficiencies in their audits and welcome working with you constructively on this.
- 30 Your estimated fee of £271,762 for 2017 is set out in [Exhibit 7](#). This figure represents a £105 increase compared to the fee set out in the 2016 audit plan.

Exhibit 7: audit fee

Audit area	Proposed fee (£) ¹	Actual fee last year (£)
Audit of accounts ²	176,464	176,464
Performance audit work ³	95,403	95,298
Total fee	271,867	271,762
Grant certification work ⁴	85,000 to 90,000	88,817

Notes:

- ¹ The fees shown in this document are exclusive of VAT, which is no longer charged to you.
- ² Payable November 2016 to October 2017.
- ³ Payable April 2017 to March 2018.
- ⁴ Payable as work is undertaken.

- 31 Planning will be ongoing, and changes to my programme of audit work and therefore my fee, may be required if any key new risks emerge. I shall make no changes without first discussing them with the Council.
- 32 Further information on my [fee scales and fee setting](#) can be found on the Wales Audit Office website.

Audit team

33 The main members of my team, together with their contact details, are summarised in **Exhibit 8**.

Exhibit 8: my team

Name	Role	Contact number	E-mail address
Derwyn Owen	Engagement Director and Engagement Lead – Financial Audit	07909 882609	derwyn.owen@audit.wales
Huw Rees	Engagement Lead – Performance Audit	02920 320599	huw.rees@audit.wales
Matthew Edwards	Financial Audit Manager	07837 385420	matthew.edwards@audit.wales
Sharon Jeffries	Financial Audit Team Leader	01978 292735	sharon.jeffries@audit.wales
Andy Bruce	Performance Audit Manager	07919 164779	andy.bruce@audit.wales
Paul Goodlad	Performance Audit Lead	07854 108620	paul.goodlad@audit.wales

- 34 I can confirm that my team members are all independent of the Council and its officers. I can confirm that, except as set out in **paragraph 35**, there are no known threats to the independence of the Appointed Auditor or other audit staff and I have complied with the Wales Audit Office rotation policy.
- 35 The only known threat that we need to bring to your attention relates to Matthew Edwards, the Financial Audit Manager. A member of his family is employed as a teacher in a Wrexham primary school. As a result, he will not be involved in any work at the school. His involvement in any other audit work in relation to education will only be permitted following a risk assessment.

Timetable

36 I will provide reports, or other outputs as agreed, to the Council covering the areas of work identified in this document. My key milestones are set out in [Exhibit 9](#).

Exhibit 9: timetable

Planned output	Work undertaken	Report finalised
2017 Audit Plan	January to March 2017	March 2017
Financial accounts work: <ul style="list-style-type: none">• Audit Deliverables• Audit of Financial Statements Report• Opinion on Financial Statements• Whole of Government Accounts submission	February to September 2017	March 2017 September 2017 September 2017 October 2017
Performance work: programme will be finalised as soon as practicable: see paragraphs 22 to 26 .	To be confirmed	To be confirmed
Annual Improvement Report	Throughout the year	June 2018
Annual Audit Report	May to November 2017	November 2017
2018 Audit Plan	December 2017 to February 2018	March 2018

* Subject to timely clearance of draft findings with the Council.

Future developments to my audit work

Well-being of Future Generations (Wales) Act 2015

37 The Well-being of Future Generations (Wales) Act 2015 (the Act) became law in April 2015. The Act requires me to report before the next National Assembly election on how public bodies are acting in accordance with the sustainable development principle when setting their well-being objectives and taking steps to meet them. In 2017, I will conduct my first work under the Act – the Year One Commentary – to understand how bodies are beginning to respond to the requirements. I will also work collaboratively with a small number of public bodies, including the central government sector, to develop an audit approach that is meaningful and proportionate and can be adopted in subsequent years.

Other

- 38 Details of other future developments including changes to key IFRS and of the Wales Audit Office's Good Practice Exchange (GPX) seminars are set out in [Appendix 5](#).
- 39 The Wales Audit Office's GPX programme seeks to support the improvement of public services across Wales by identifying and sharing good practice. The GPX seminars bring a range of public sector bodies together to share their practical experiences and learning in areas we consider would benefit from sharing good practice. The seminars are provided free of charge to delegates. Forthcoming events include:
- the challenges posed by indirectly provided, publicly funded services in Wales
 - how you manage risk around organisation change, service transformation and innovation
 - measuring outcomes: who's doing it and how (linked to Well-Being of Future Generations Act)

Appendix 1

Respective responsibilities

Audit of accounts

As amended by the Public Audit (Wales) Act 2013, the Public Audit (Wales) Act 2004 sets out my powers and duties to undertake your financial audit. It is my responsibility to issue a certificate and report on the financial statements which includes an opinion on:

- their 'truth and fairness', providing assurance that they:
 - are free from material misstatement, whether caused by fraud or error;
 - comply with the statutory and other applicable requirements; and
 - comply with all relevant requirements for accounting presentation and disclosure.
- the consistency of information in the Annual Report with the financial statements.

I must also state by exception if the Annual Governance Statement does not comply with requirements, if proper accounting records have not been kept, if disclosures required for remuneration and other transactions have not been made or if I have not received all the information and explanations I require.

The Public Audit (Wales) Act 2004 requires me to assess whether Wrexham County Borough Council has made proper arrangements for securing economy, efficiency and effectiveness in the use of resources. To achieve this, I consider:

- the results of the audit work undertaken on the financial statements;
- Wrexham County Borough Council's system of internal control, as reported in the Annual Governance Statement and my report thereon;
- the results of other work carried out including work carried out under the Local Government (Wales) Measure 2009 (the Measure), certification of claims and returns, and data-matching exercises;
- the results of the work of other external review bodies where relevant to my responsibilities; and
- any other work that addresses matters not covered by the above, and which I consider necessary to discharge my responsibilities.

The Public Audit (Wales) Act 2004 sets out the rights of the public and electors to inspect Wrexham County Borough Council's financial statements and related documents, to ask me, as the Appointed Auditor questions about the accounts and, where appropriate, to challenge items in the accounts. I must also consider whether in the public interest, I should make a report on any matter which comes to my notice in the course of the audit.

My audit work does not relieve management and those charged with governance of their responsibilities which include:

- the preparation of the financial statements and Annual Report in accordance with applicable accounting standards and guidance;
- the keeping of proper accounting records;
- ensuring the regularity of financial transactions; and
- securing value for money in the use of resources.

Management agrees to provide me with:

- access to all information of which management is aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
- additional information that I may request from management for the purpose of the audit; and
- unrestricted access to persons within Wrexham County Borough Council from whom I determine it necessary to obtain audit evidence.

Management will need to provide me with written representations to confirm:

- that it has fulfilled its responsibilities for the preparation of the financial statements;
- that all transactions have been recorded and are reflected in the financial statements;
- the completeness of the information provided to me for the purposes of the audit; and
- to support other audit evidence relevant to the financial statements or specific assertions in the financial statements if I deem it necessary or if required by ISAs.

Performance audit

The Measure places a general duty on improvement authorities to 'make arrangements to secure continuous improvement in the exercise of [their] functions'. It also places specific requirements on authorities to set improvement objectives, and to publish annual improvement plans and assessments of performance. Improvement authorities are defined as county and county borough councils, national park authorities, and fire and rescue authorities.

The Measure also requires me to carry out an improvement assessment for each improvement authority every year, to determine whether the authority is likely to comply with its general duty and requirements of the Measure. The Auditor General must also carry out an audit of whether the authority has discharged its improvement planning and reporting duties.

The Auditor General may also in some circumstances carry out special inspections (under section 21), in respect of which he will provide a report to the relevant authorities and Ministers, and which he may publish (under section 22). The Auditor General will summarise audit and assessment reports in his published Annual Improvement Report (under section 24). This will also summarise any reports of special inspections.

Appendix 2

Summary of grant claim certification work

Exhibit 10: summary of grant claim certification work

Name of scheme	Period of scheme	Total/annual expenditure	Significant issues identified in 2015-16
Housing Benefit Subsidy	2015-16	£43,003,732	<p>A reduction in subsidy of £42,152 was identified. A number of issues were reported to the Department of Works and Pensions, including:</p> <ul style="list-style-type: none"> errors which were identified in the housing benefit cases re-calculated specifically relating to incorrect tax credit amounts; student grant income; incorrect earnings; not including RTI pay details; including ineligible water charges and not auctioning changes of circumstance. In addition, a non-dependent deduction had not been applied as the end date for a student had not been entered. a lack of supporting evidence for benefit and income amounts included in the claim assessment. the date that information is received into the contact centre is the date received for housing benefit purposes because it is a 'designated office'. <p>Housing benefit has been overpaid benefit because of incorrect claim start dates; ineligible charges included and inaccurate application of the HB Regulations.</p>
National Non Domestic Rates Return	2015-16	£28,865,753	A Certification Feedback Note recommended that the Authority review the Financial Regulations relating to write-offs to include specific guidance on writing off debts relating to dissolved companies.
Teachers' Pension Return	2015-16	£10,091,535	A Certification Feedback Note highlighted errors made in the compilation of the return which led to a number of revisions.
Outcomes Pilot: <ul style="list-style-type: none"> Summary Statement (Specific Grants) 	2015-16	-	<p>The learning and improvement points for the Welsh Government, the Wales Audit Office and the Council were considered at a feedback meeting with all stakeholders. The learning and improvement points arising from the pilot project for the Welsh Government and Wales Audit Office to help refine the approach for 2016-17 included providing:</p> <ul style="list-style-type: none"> greater clarity on the purpose and intended benefits and outcomes pilot project;

Name of scheme	Period of scheme	Total/annual expenditure	Significant issues identified in 2015-16
<ul style="list-style-type: none"> • outcomes of grant-funded projects: <ul style="list-style-type: none"> – Flying Start – Families First – Communities First – transport schemes 			<ul style="list-style-type: none"> • unprotecting cells in the Summary Statement to enable the Council to make revisions to pre-populated information; • providing clearer guidance for completing the summary statement; and • reviewing the inclusion of the smaller grant schemes included in the Summary Statements as well as other schemes which were unable to be corroborated with Council records. <p>A number of improvements were identified for the Council, including:</p> <p>Flying Start:</p> <ul style="list-style-type: none"> • liaising with Welsh Government to establish whether amendments are required to the reported information; • introducing a procedure for health visitors to record risk assessment results on the database and ensuring there is supporting evidence; and • ensuring information included in the statistical return to the Welsh Government is adequately supported. <p>Families First:</p> <ul style="list-style-type: none"> • the parent/young person formally signs off their action plans; and • ensuring all referrals are captured on the database. <p>Communities First:</p> <ul style="list-style-type: none"> • liaising with Welsh Government to establish whether amendments are required to the reported information; • ensuring information included in the statistical return to the Welsh Government is adequately supported by appropriate evidence and the Aspireview system; • reporting results that comply with the definition (for example excluding non-accredited courses for measure three as their inclusion is incorrect); • obtaining independent verification that participants have achieved successful outcomes and entered employment; and • ensuring processes are in place to record the information for all outcomes to be reported.

Appendix 3

Performance work in last year's audit outline still in progress

Exhibit 11: performance work in last year's audit outline still in progress

Performance audit project	Status	Comment
Transformation theme	Not started	Expected to commence in March 2017 and conclude by June 2017
Local projects	Fieldwork underway	To be reported in the Annual Improvement Report – May 2017
Savings planning	Complete	Report expected early March 2017
Good governance when determining significant service changes	Report drafting	Draft reports expected to be issued in March 2017

Appendix 4

National value-for-money studies

The Council may also be interested in the national value-for-money examinations which I undertake, some of which will be of particular relevance to, and may involve evidence gathering across, local government. These studies are supported by funds approved by the National Assembly. Reports are presented to the National Assembly's Public Accounts Committee to support its scrutiny of public expenditure and potentially support scrutiny by other National Assembly committees.

Exhibit 12 covers all of the value-for-money studies work currently programmed.

The programme includes all-Wales summaries of audit work undertaken locally in the NHS and reactive examinations into specific issues of public concern that have been raised with me. In addition to the work outlined below, I may decide during the year to prepare other national reports summarising local audit work or based on the findings of reactive examinations.

I am also currently consulting with the Public Accounts Committee and other stakeholders about the inclusion in my programme of a number of new value-for-money studies to be rolled out during 2017-18. For example, I have already indicated to the committee that, following my July 2016 report on the Welsh Government's funding of Kancoat Ltd, I am considering a broader examination of the Welsh Government's support for business.

Further updates on my programme of value-for-money studies will be provided to you within the regular progress reports prepared by my team.

Exhibit 12: national value-for-money studies

Topic	Anticipated publication (as at 3 January 2017)
Outpatient follow-up appointments	February 2017
Governance and oversight of arms-length bodies (discussion paper)	February 2017
Welsh Government oversight of further education institutions' finances and delivery	March 2017
Circuit of Wales	February 2017
Emergency ambulance services commissioning	February 2017
21st century schools and education programme	March 2017
Public procurement landscape review	April to July 2017
Waste management (waste prevention)	April to July 2017

Topic	Anticipated publication (as at 3 January 2017)
Waste management (municipal recycling) ²	April to July 2017
Implementation of the NHS Finances (Wales) Act 2014 (integrated medium term planning)	April to July 2017
Supporting People programme	April to July 2017
NHS Wales informatics services	April to July 2017
Access to public services with the support of specialist interpretation and translation	August to October 2017
Preparations for the implementation of fiscal devolution in Wales (follow-on report)	August to October 2017
Early intervention and behaviour change	TBC ³

² In addition to the work on waste prevention and municipal recycling, I will be taking forward a review of waste treatment infrastructure in early 2017.

³ My programme of good practice work has included a project exploring behaviour change work across Welsh public services and opportunities to improve practice, deliver better outcomes for citizens, and achieve better value for money. I still anticipate that the information and evidence gathered through this work will support the production of a report on this topic, although this is unlikely to be a traditional audit report and plans for its production are still to be confirmed.

Appendix 5

Other future developments

Forthcoming key IFRS changes

Exhibit 13: forthcoming key IFRS changes

Standard	Effective date	Further details
IFRS 9 Financial instruments	2018-19	IFRS 9 financial instruments will replace IAS 39 and includes a new principles-based approach for the classification and measurement of financial assets. It also introduces a new impairment methodology for financial assets based on an expected losses rather than incurred losses. This will result in earlier and more timely recognition of expected credit losses. The accounting requirements for financial liabilities are almost all carried forward unchanged from IAS 39.
IFRS 15 Revenue from contracts with customers	2018-19	IFRS 15 Revenue from contracts with customers introduces a principles based five-step model for recognising revenue arising from contracts with customers. It is based on a core principle requiring revenue recognition to depict the transfer of promised goods or services to the customer in an amount that reflects the consideration the body expects to be entitled to, in exchange for those goods or services. It will also require more extensive disclosures than are currently required.
IFRS 16 Leases	2019-20	IFRS 16 will replace the current leases standard IAS 17. The key change is that it largely removes the distinction between operating and finance leases for lessees by introducing a single lessee accounting model that requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. It will lead to all leases being recognised on balance sheet as an asset based on a 'right of use' principle with a corresponding liability for future rentals. This is a significant change in lessee accounting.

Good Practice Exchange

The Wales Audit Office's GPX helps public services improve by sharing knowledge and practices that work. Events are held where knowledge can be exchanged face-to-face and resources shared online.

The focus of GPX events include financial management, public sector staff and governance.

Further information, including details of forthcoming GPX events and outputs from past seminars, can be found on the [GPX section of the Wales Audit Office website](#).

Registration for all events will open two months prior to the event.

Wales Audit Office
24 Cathedral Road
Cardiff CF11 9LJ

Tel: 029 2032 0500

Fax: 029 2032 0600

Textphone : 029 2032 0660

E-mail: info@audit.wales

Website: www.audit.wales

Swyddfa Archwilio Cymru
24 Heol y Gadeirlan
Caerdydd CF11 9LJ

Ffôn: 029 2032 0500

Ffacs: 029 2032 0600

Ffôn testun: 029 2032 0660

E-bost: post@archwilio.cymru

Gwefan: www.archwilio.cymru